

## Targeted Intervention Savings

This paper provides an overview of savings which were proposed and agreed following a review of Nottingham City Council's targeted intervention activity. It provides the background context and information regarding the decision making process. The paper then outlines the key changes for partners to be aware of and work that will be undertaken to minimise the impact.

### **Background**

Local authorities, including Nottingham City Council, continue to operate in a challenging financial environment. The City Council has seen a substantial and sustained reduction in Government funding because of austerity policies. Alongside this reduction in grant income, Nottingham has seen increased demand for a number of services, for example Adult Social Care and Children in Care. This has meant the Council has had to make difficult decisions about the services it provides.

Savings proposals totalling £27m were considered in two phases:

- December 17 – Executive Board agreed the release of Phase 1 proposals for public consultation
- February 18 – Executive Board agreed the release of Targeted Intervention (phase 2) proposals for public consultation
- February 18 – Savings proposals were considered by Health Scrutiny Committee
- March 18 – Budget agreed at full Council meeting.

Consultation and engagement activity was undertaken as permitted by the required timescales.

- Equality impact assessments were completed and are publically available for each saving identified.
- Affected providers were engaged at the earliest possible opportunity in order to identify how proposed savings could be realised and the likely impact on services and those who use them.
- Responses to the public consultation were compiled and considered by Councillors prior to final decisions being taken at full Council.

### **Review of Targeted Intervention**

Targeted Intervention is the collective title for non-statutory services commissioned or provided by the Council that contribute to the improvement of health and wellbeing for Nottingham citizens. This includes a range of interventions that provide support for people wanting to make healthy lifestyle choices such as smoking cessation, weight management, dental health promotion, sexual health services and drugs and alcohol treatment.

These services have been reviewed with consideration of the need to:

- Align services to the priorities of the City, identified within the Council Plan
- Remove system duplication and maximise value for money
- Ensure compliance with statutory requirements and public health grant conditions

The targeted intervention review identified savings proposals totalling £5.3m from a budget of £34m. Proposals impact upon a wide range of commissioned and Council delivered services and include:

- The loss of vacant posts (both within the Council and for commissioned providers)
- Reduction of budgets which are demand led spend to ensure available budget reflects activity
- Reductions in contract values
- Decommissioning of some services

The table below provides a summary of proposals put forward in both phase one and phase two by theme:

	17/18 budget (£m)	Phase 1 proposed saving	Phase 2 proposed saving	Total % reduction
Healthy Lifestyles	1.410	0.200	0.949*	85%
Sexual Health	4.376	0	0.413	9%
Children	11.009	1.309	0.382	15%
Drug & Alcohol	7.852	0.144	1.442	20%
Staffing & support	2.296	0.077	0.459	23%
Other Services	1.394	0.100	0.850	68%
Reinvestment monies	7.070	0.051	0.634	10%
		<b>£1.88m</b>	<b>£5.13m**</b>	

\*Additional £115k for 18/19 only \*\* Plus £115k (18/19 only) plus £50k (recurrent)

## Overview of Targeted Intervention Savings

The savings identified are wide ranging. The following section of the report highlights the key changes that partners and citizens will see. A full list of savings is available on the Councils website.

### Healthy Lifestyles:

#### **Stop smoking services – New Leaf**

The service has been reluctantly decommissioned and will cease on 30<sup>th</sup> April 2018. The service is no longer accepting new referrals.

It is recognised that smoking prevalence in Nottingham remains significantly higher than the England average and Nottingham City Council will continue to work to reduce smoking prevalence in accordance with their responsibilities in the Health and Social Care Act. The model for this will be substantially different, in line with the reduced funding and changing needs of citizens. There will be a focus on maximising the capacity of existing internal

council services and partnership arrangements to support this agenda, with a particular focus on tobacco control.

### Sexual Health:

Savings are being made through reductions to a range of different contracts and providers, the largest of these is provided by Nottingham University Hospitals (NUH). The Council will work with NUH to minimise the impact as far as is possible although it is likely to mean reduced provision.

### Children:

#### **Integrated Child Health Programme**

The Integrated Child Health Programme is a new service which has recently been tendered. It replaces five services which were previously contracted and delivered separately and will see working practices integrated with the Council's Early Help services. The integrated service was tendered at a lower contract value than the combined value of the services it replaced (12%).

A further reduction of 3% has been agreed following engagement with the successful provider, Nottingham Citycare. This will primarily be achieved through the deletion of vacant posts but reductions will also affect the availability of carbon monoxide monitors and Vitamin D (there are available at low or no cost from other sources).

**Dental Health Promotion Service** – will no longer be provided after 31<sup>st</sup> March however the Council will continue to seek to maximise on opportunities to improve dental health outcomes.

**IMPS Injury Prevention Service** – NCC will no longer be able to contribute to this service. The provider is trying to secure alternative funding to allow similar provision to continue.

### Drug and Alcohol Services:

The scale of proposed reductions to drug and alcohol services resulted in high levels of concern raised through the public consultation process. Consequently, the Council is seeking to identify alternative funding to mitigate the size of saving required.

The Council is working closely with the two main service providers to identify how savings will be made. Conversations are ongoing and it is not currently possible to provide further detail. Detailed proposals will be made publically available and consulted on prior to any changes being implemented.

Nottingham City Council will also be ceasing their contribution to a number of other drug and alcohol services including; DrugAware schools programme, Prostitution Outreach Workers Service, GP Identification and Brief Advice, Specialist Midwifery Team and Blood Borne Virus Community Clinic. A number of these services receive funding from a range of sources and will continue. The Council will also ensure users are able to access support through mainstream services.

Other:

**Knowledge and Resource Centre** – the Knowledge and Resource centre will continue to operate with the funding support of partners whilst a review of the function takes place.

**Infection prevention control** – Nottingham City Council will no longer contribute funding to this service.

**What next – how will we meet our commitment going forward?**

The Council recognises its responsibilities and leadership role in improving the health and wellbeing of citizens, and these efficiencies will not defer from that responsibility. The Council also recognises that the type and range of services people need and want have changed, and for a number of interventions, we have seen a lower number of people choosing to use them.

Nottingham City Council will:

- Undertake a review of all services in accordance with a national prioritisation framework
- Ensure robust contract management of commissioned services and monitoring of health and wellbeing outcomes to understand impact and identify adverse changes early
- Ensure that opportunities to positively impact on health and wellbeing outcomes are maximised across all Council services and activities.
- Work in partnership to identify opportunities for innovation
- Actively seek opportunities to bring funding into Nottingham
- Undertake ongoing review with the aim of identifying alternative models – particularly those that build on the assets which already exist within the wider Council, partners and Nottingham's communities.
- Consult with citizens to inform new interventions to ensure they are appropriate to citizens needs and their ability to access local services, within the finances available.

**Summary**

Nottingham City Council recognises the concerns which have been raised by both citizens and partners. Local authorities are required to put forward a balanced budget, and sustained reductions in central government funding coupled with the rising costs of key services, has regrettably made it necessary for the Council to make some difficult choices.

These are not choices which have been made lightly and Nottingham City Council remains committed to improving the health and wellbeing of its citizens, in line with responsibilities outlined in the Health and Social Care Act 2012.

The health and wellbeing needs of Nottingham citizens remain and addressing these is the collective responsibility of Health and Wellbeing Board partners. These needs cannot be met through the provision of services alone, and in a time when funding restricts the services that can be provided, it is vital to consider what more can be achieved through partnership working.

A cultural change is required across Nottingham communities which must be led by the Health and Wellbeing Board and its partner organisations.

**Ask of the Health and Wellbeing Board:**

- To note and consider the content of this report.
- To comment on the way forward as a partnership board.